

# MANAGEMENT RESPONSE TO THE RECOMMENDATIONS FROM THE REPORT ON THE EVALUATION OF WFP'S CAPACITY STRENGTHENING TO SMALLHOLDER FARMERS AND NATIONAL SCHOOL MEALS PROGRAMME IN TUNISIA FROM 2022 TO DECEMBER 2024



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## BACKGROUND

This document presents the findings of the Decentralized Evaluation (DE) of the World Food Programme's (WFP) Livelihoods and School Feeding Activities in Tunisia from 2022 to 2024. The evaluation was commissioned to support accountability for the resources entrusted to WFP and to generate learning for strategic and operational improvement in WFP's support to school feeding and livelihoods. In line with WFP's decision to phase out its operations in Tunisia by 2024, the evaluation was explicitly commissioned to facilitate reflection, learning, and the handover of results to national partners and stakeholders.

The evaluation made a total of seven recommendations. The response presented below sets out whether WFP Tunisia CO agrees, partially agrees, or disagrees with the evaluation Recommendations and sub-Recommendations. It presents the planned (or taken) actions, responsibilities, and timelines.

| Recommendations and sub-Recommendations<br>[one Recommendation/sub-rec per row, deadlines in brackets]  | Recommendation and sub-Recommendation lead office <sup>1</sup> | Management response <sup>2</sup> | Actions   | Action lead office <sup>3</sup>       | Action deadline<br>(Indicate month and year) | Status <sup>4</sup> | HQ COMMENTS<br>20240922 |
|---|--|----------------------------------|---|---------------------------------------|--|---------------------|-------------------------|
| <b>Priority : High</b><br><b>Recommendation 1 :</b><br>Establish a Structured and Inclusive Transition Plan with Clear Successor Roles and Resource Mapping at an Early Point in Time | WFP CO   | <b>Agreed</b>                    | 1. Initiate formal discussions with partners around activities and project handover continuity.<br>2. Accelerate the implementation of the activities planned for 2025<br>3. Develop a documented plan with milestones, responsibilities and deadlines. | Programme & M&E & administration unit | Mars 2025                                    | Completed           |                         |
| <b>Priority : Medium</b><br><b>Recommendation 2 :</b><br>Embed Risk and Dependency Analysis into Early Programme Design to Prevent Operational Bottlenecks                            | WFP CO & Regional Office (RO)                                  | <b>Agreed</b>                    | Sharing experience with technical team in RO in order to capitalize on the lessons learned from interventions implemented in Tunisia and share these insights with other country  | Resilience unit of RO                 | N/A  | Initiated           |                         |

<sup>1</sup> Indicate the lead office, with any supporting offices in brackets

<sup>2</sup> Indicate whether each Recommendation and sub-Recommendation is 'Agreed', 'Partially agreed' or 'Not agreed'. Briefly justify partially or not agreed

<sup>3</sup> Indicate the action lead, with any supporting offices in brackets

<sup>4</sup> Indicate the current status of the action – Not started/ Ongoing/ Completed

|  |             |                         |  |                                      |              |           |  |
|--|-------------|-------------------------|--|--------------------------------------|--------------|-----------|--|
|  |             |                         | offices across the region.   |                                      |              |           |  |
| <b>Priority : Medium</b><br><b>Recommendation 3 :</b><br>Develop Participatory, Gender-Sensitive Investment Feasibility Plans for OPAs   | WFP CO      | <b>Agreed</b>           | Share best practices and lessons learned from WFP Tunisia with the UN agencies members of the JP RWEE Project.   | Programme Unit                       | October 2025 | Completed |  |
| <b>Priority : High</b><br><b>Recommendation 4 :</b><br>Communicate exit and transition plans clearly and early to all WFP and partner stakeholders   | WFP RO & CO | <b>Agreed</b>           | 1. Inform key stakeholders and partners of the closure decision to plan the transition.<br>2. Issue an internal and external memorandum to guarantee transparency at every stage of the process. | Senior management Team & CO director | Mars 2025    | Completed |  |
| <b>Priority : Medium</b><br><b>Recommendation 5 :</b><br>Disseminate Tunisia's school meals experience through global platforms such as the Systems Approach for Better Education Results (SABER) and South-South Cooperation mechanisms | WFP RO      | <b>Partially Agreed</b> | Showcase the Tunisian experience on regional and global platforms and explore with the government and partners opportunities for knowledge sharing   | RO programme Unit                    | N/A          | N/A       |  |

|   |        |                         |  |                |              |             |  |
|---|--------|-------------------------|--|----------------|--------------|-------------|--|
|   |        |                         | through SABER and South–South cooperation.   |                |              |             |  |
| <b>Priority : Medium</b><br><b>Recommendation 6 :</b><br>Conduct a joint capacity and interest mapping of government entities to expand strategic engagement. | WFP CO | <b>Partially Agreed</b> | The Country Office contributed to and supported the ILO in the geolocation of smallholder farmer groups (OPA).   | Programme Unit | October 2025 | Completed   |  |
| <b>Priority : High</b><br><b>Recommendation 7 :</b><br>Strengthen the institutionalization and scale-up of digital planning and supply chain tools.           | WFP CO | <b>Agreed</b>           | 1.Organize training sessions for government staff.<br>2.Ensure the delivery of the necessary assets and tools for the digital platform.<br>3.Promote awareness and encourage the use of this platform among cooperatives and local actors. | Programme Unit | October 2025 | In progress |  |